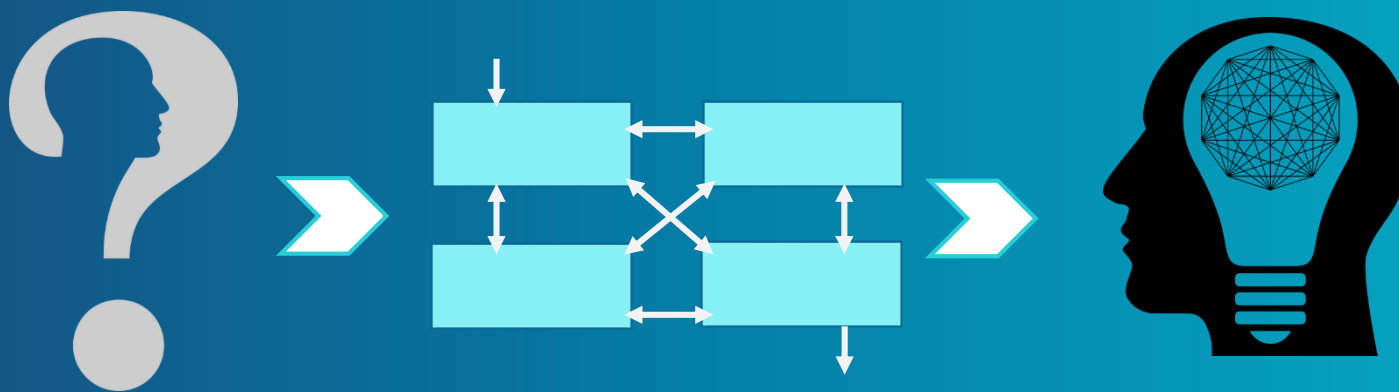




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# Problem Solving Toolkit



Dr Osnat Dagan



# What is a problem?

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- A problem exists when there is a **gap or a conflict** between an existing state and a desired state (Duncker, 1945)
- A problem is an **assignment** that someone
  - Wants or **needs** to solve
  - Does not have a **procedure** for solving
  - Has to choose the appropriate **way** to find a solution (Newell & Simon, 1972; Charles & Lester, 1984; Mayer, 1983)



# Problem solving approaches

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Problem solving is a behavior, activity, or process that **decreases the gap** between the **existing** state and the **desired** one

## Heuristics Approach

Identify the ability to improvise solutions to a stimulus

“Artistic” ability to create ideas

(Shon, 1983; Newell & Simon, 1972; Hegaty, 1991)

## Algorithmic Approach

Identify logical paths that bring us to possible solutions

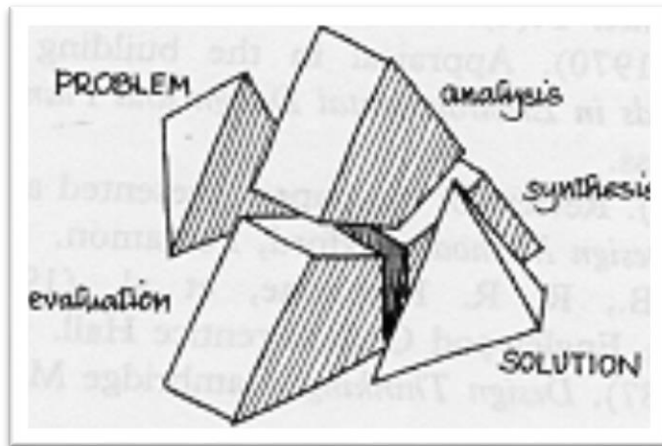
(Polia, 1957; Charles & Lester, 1984)



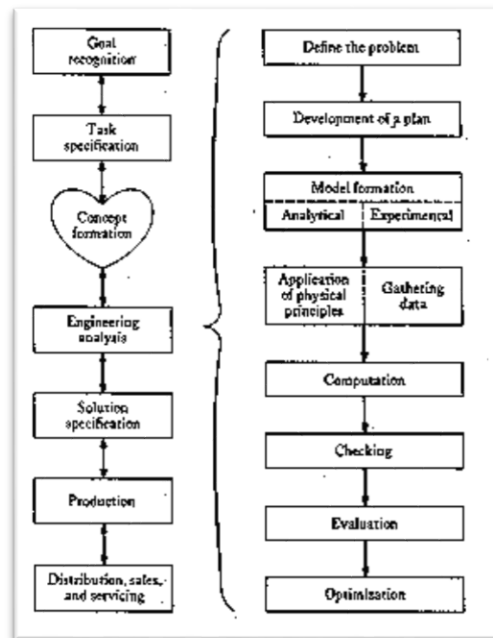
# Problem solving (design process) models

4

## Lawson 1997



## Frye, 1997



## Bucciarelli, 1994



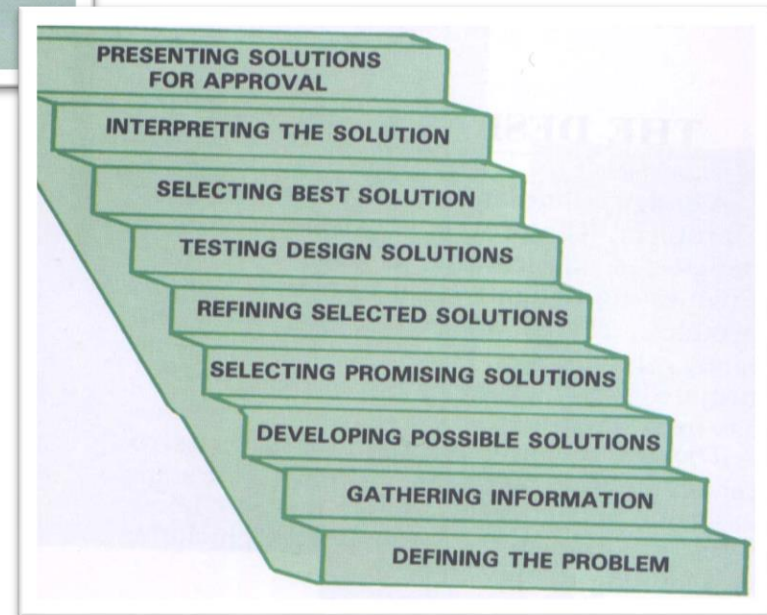
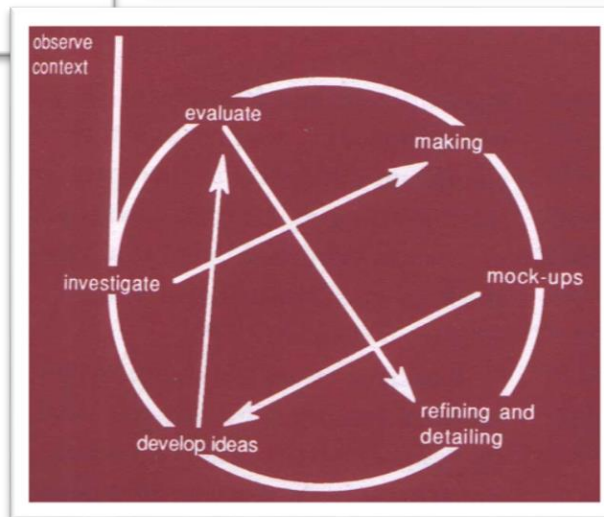
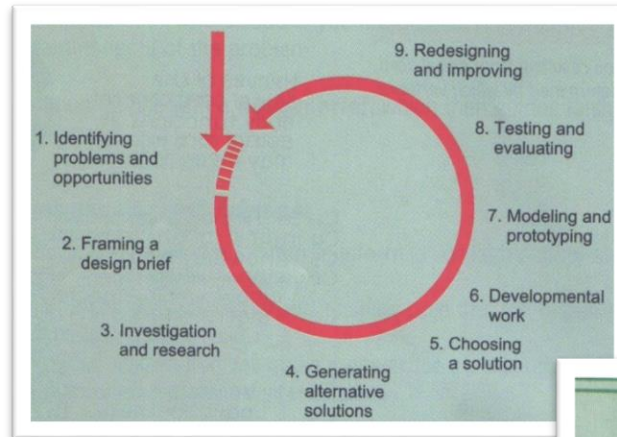
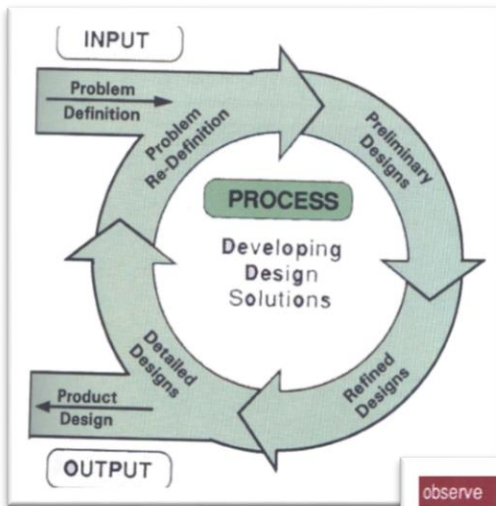
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# Problem solving (design process) models

5



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# Problem solving (design process) models

6

Most of these models describe  
**a linear and step-by-step**  
method of problem solving



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# Problem solving step-by-step model: critique

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- Problem solving **experts** do not perform a linear process (Glaser, 1982)
- Method does not take **alternative mental models** into account (Driver, 1989)
- There is no one way to solve a problem. There are **different paths** for different problems and states (De Vries, 1996)
- We need to present a **variety** of strategies and processes that the solver could suit to various contexts and problems (Johnsey, 1995)



# How to work with the problem solving toolkit?

You can use each tool more than once



The problem

Investigating

Making

Evaluating



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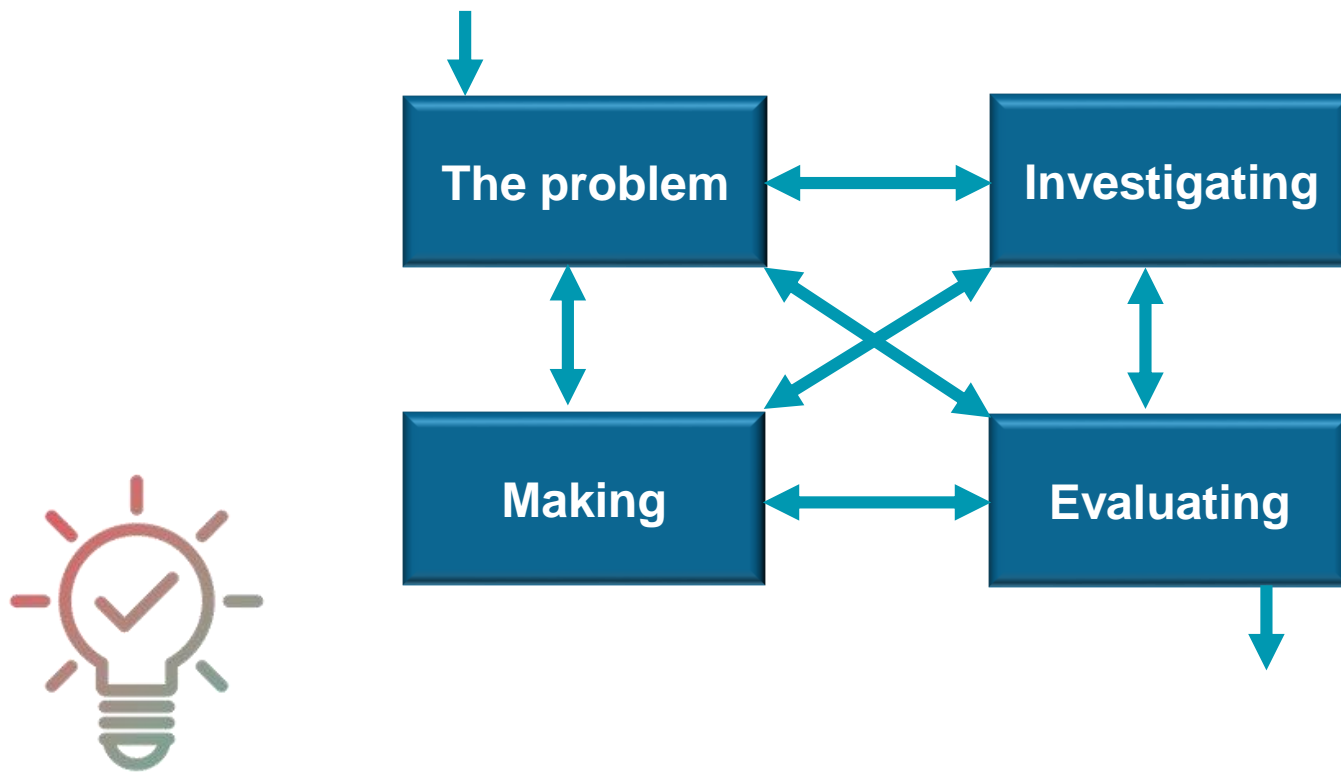
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# How to work with the problem solving toolkit?

You can use each tool more than once



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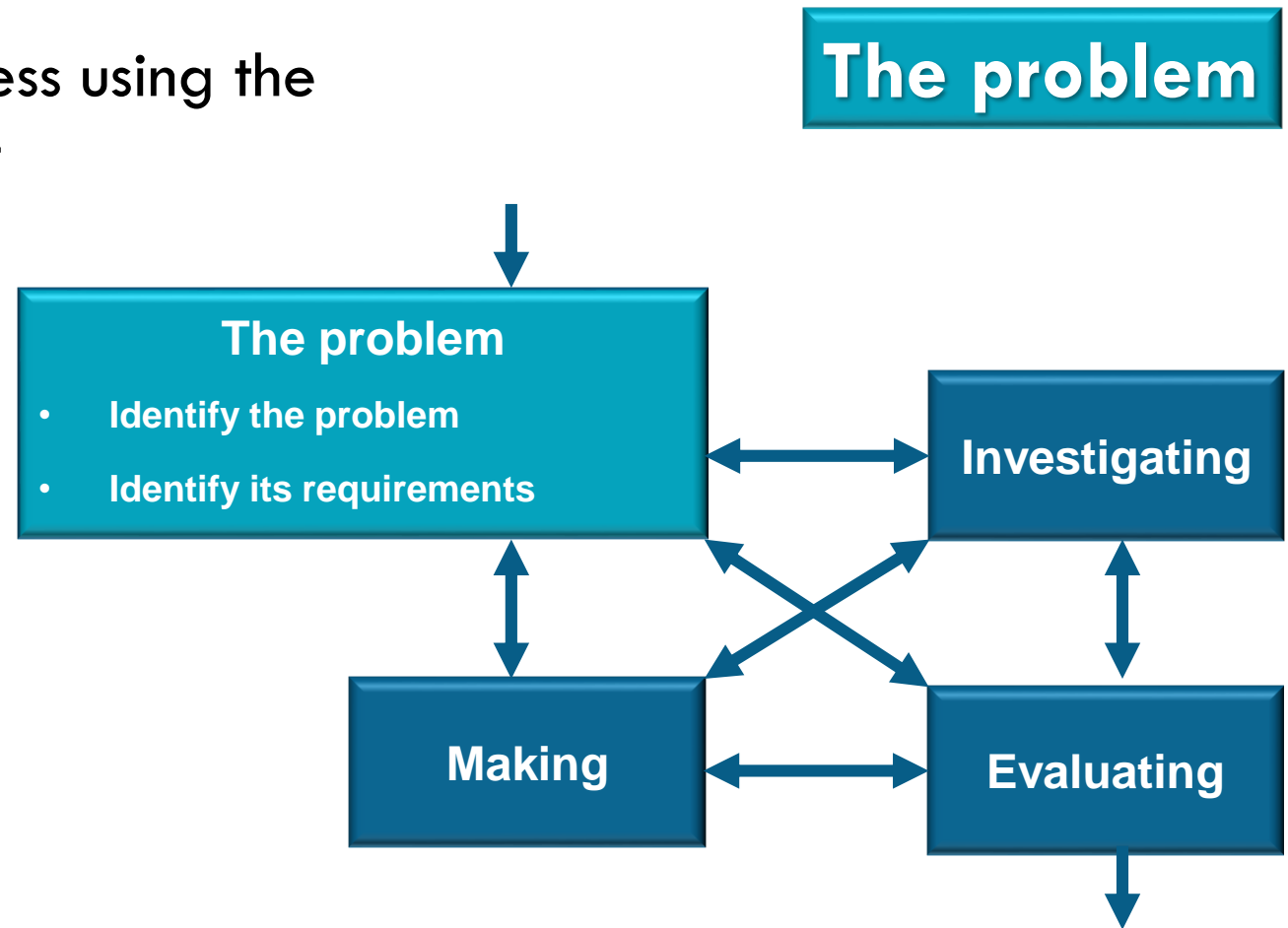
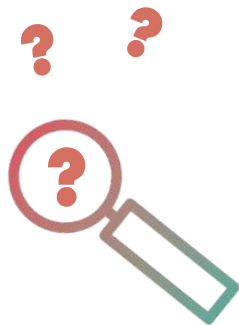
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# How to work with the problem solving toolkit?

Begin the process using the problem toolkit

- Identify the **problem**
- Identify its **requirements**



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# The problem: An example

## ■ Sample problematic situation

- In many cities all over the world, people build skyscrapers
- More than 150 families could live in such a building
- Each building produces a lot of garbage (1 person produces 1.5 kg per day)

## ■ Identify the problem

- **The question we ask to solve the problem begins with HOW?**
- How to design and build a system to collect the garbage from these skyscrapers?

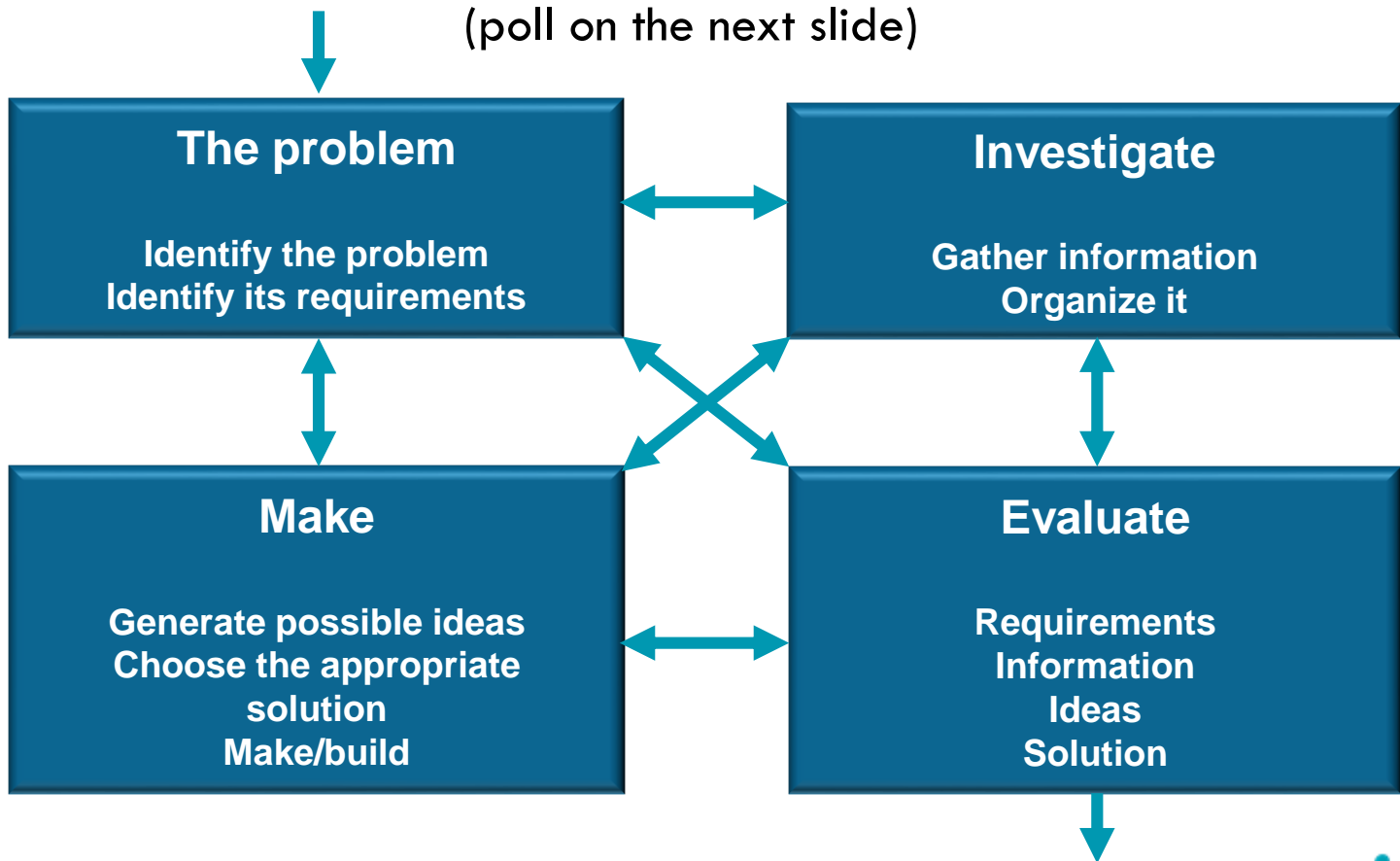
## ■ Identify the requirements from the solution

- Easy to use, looks clean, aesthetic, inexpensive, etc.



# What next?

You identified the problem and its requirements. What next?



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The problem -reply what next?

Allow Single Choice Only  Allow Multiple Choices

A. The problem



B. Investigation



C. Making



D. Evaluation



[+ Add another answer](#)

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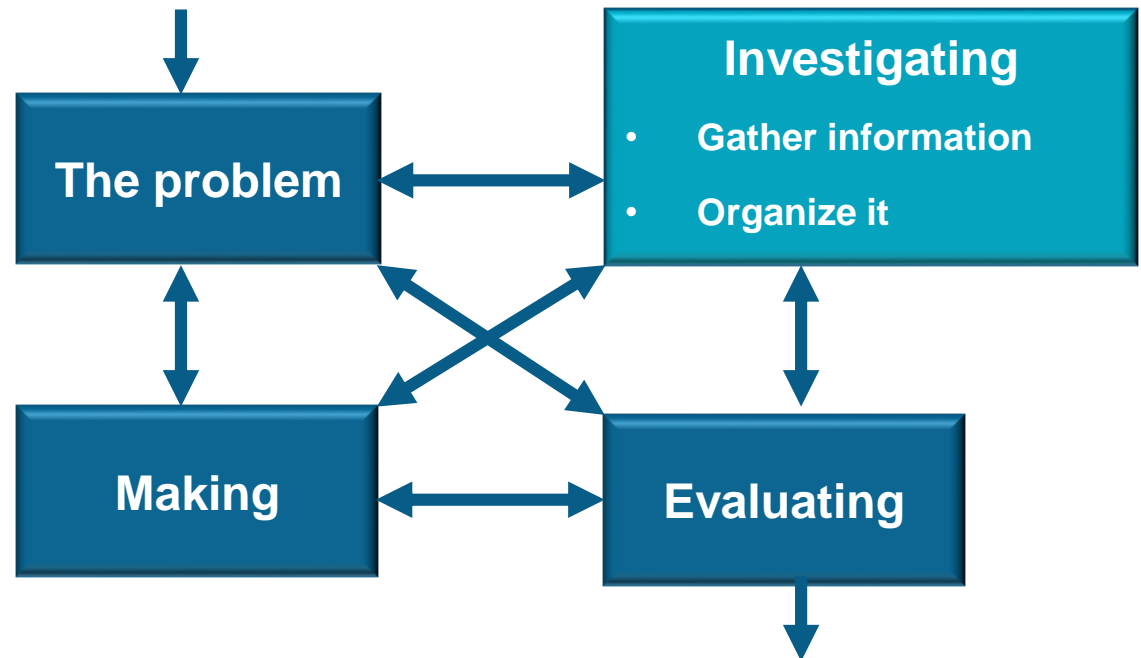
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# How to work with the problem solving toolkit?

Investigation includes:

**Investigating**

- **Gathering information** via internet, books, shop, experts, etc.
- **Organizing** the information



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# Investigation: An example

- Could each of you, as an international group, **discover** how to solve this problem? (How to design and build a system that collects the garbage from these skyscrapers?)
- **Search for information** via the internet or books
- **Organize the information** that could help you to solve the problem

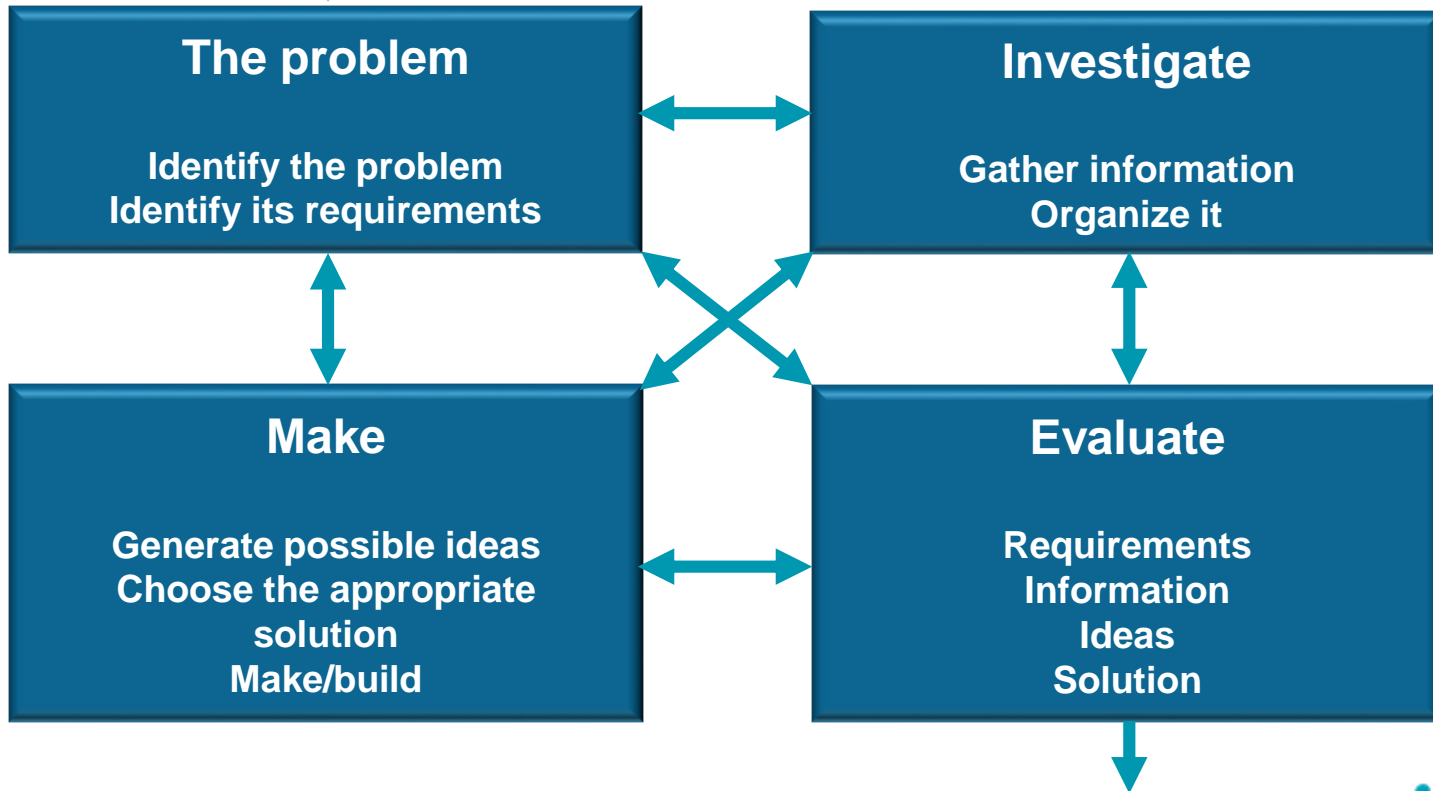


# What next?

You gathered information. What next?



(poll on the next slide)



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Gathering information -reply what next?

Allow Single Choice Only  Allow Multiple Choices

A. The problem



B. Investigation



C. Making



D. Evaluation



Insert option here



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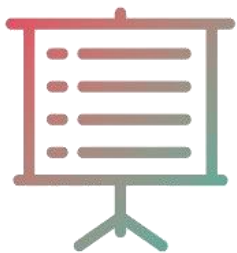
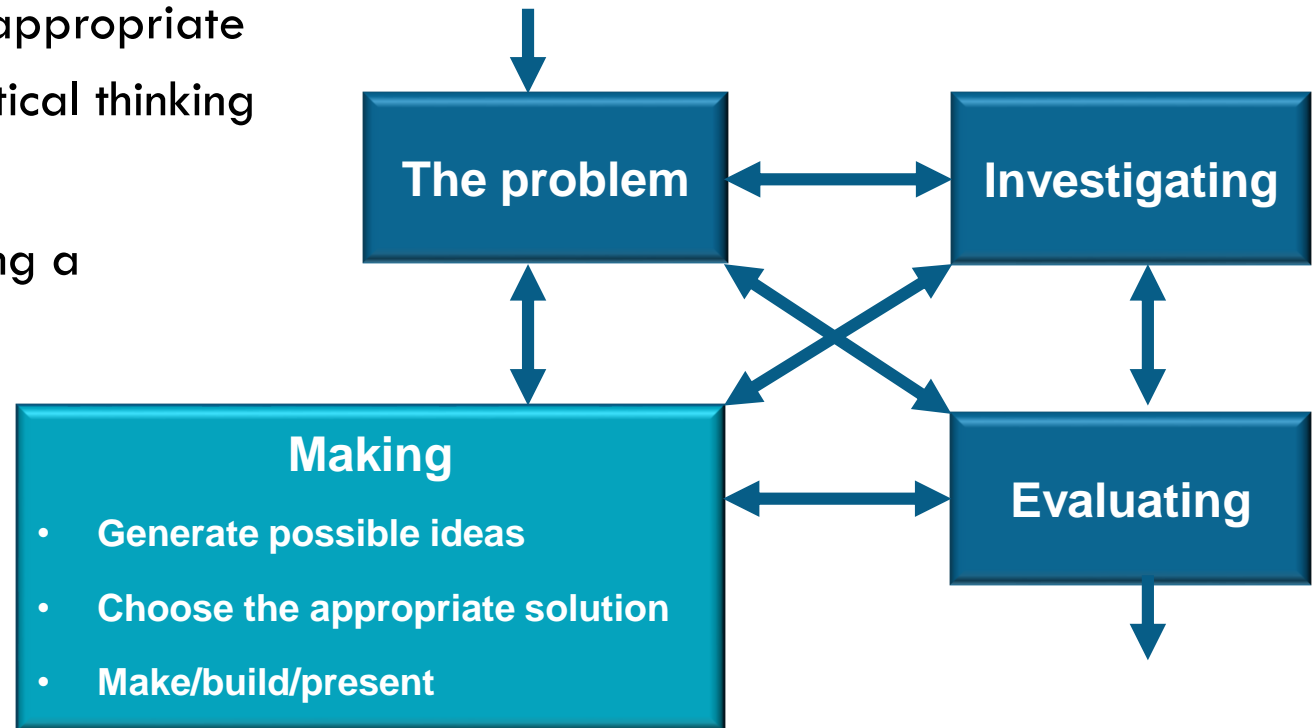
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# How to work with the problem solving toolkit?

While 'making' you can use these toolkits

**Making**

- **Generating** possible creative ideas (using creative thinking methods)
- **Choosing** the appropriate solution (using critical thinking methods)
- **Making**, building a prototype, and presenting it



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# Making: An example

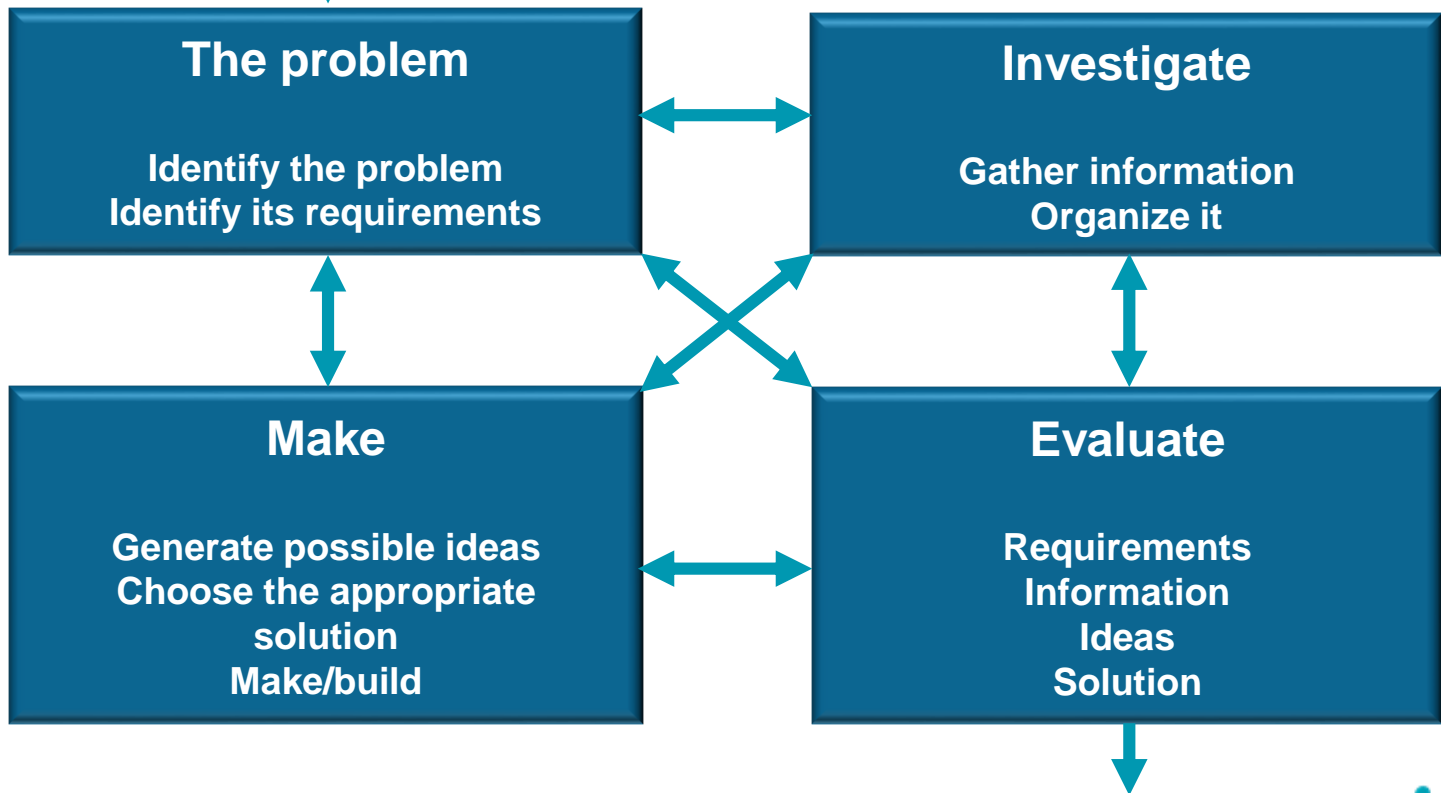
- **Generating possible creative ideas such as these**
  - A garbage collector in each apartment who moves it to the main container
  - A compost container in each floor that feeds a small garden
  - A robot that collects all the garbage to a specific location
  - A main container on the roof or in the basement of the building with central municipal conveyers
- **Choosing the appropriate solution** that answers the most requirements
- **Making, building a prototype,** and presenting it to your colleagues via a PowerPoint presentation, a short movie, or a poster



# What next?

You generated an idea? Chose the appropriate solution?

Made it? What next? (poll on the next slide)



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Making (generating idea, choosing the appropriate solution, making? -  
reply what next?

Allow Single Choice Only  Allow Multiple Choices

A. The problem



B. Investigation



C. Making



D. Evaluation



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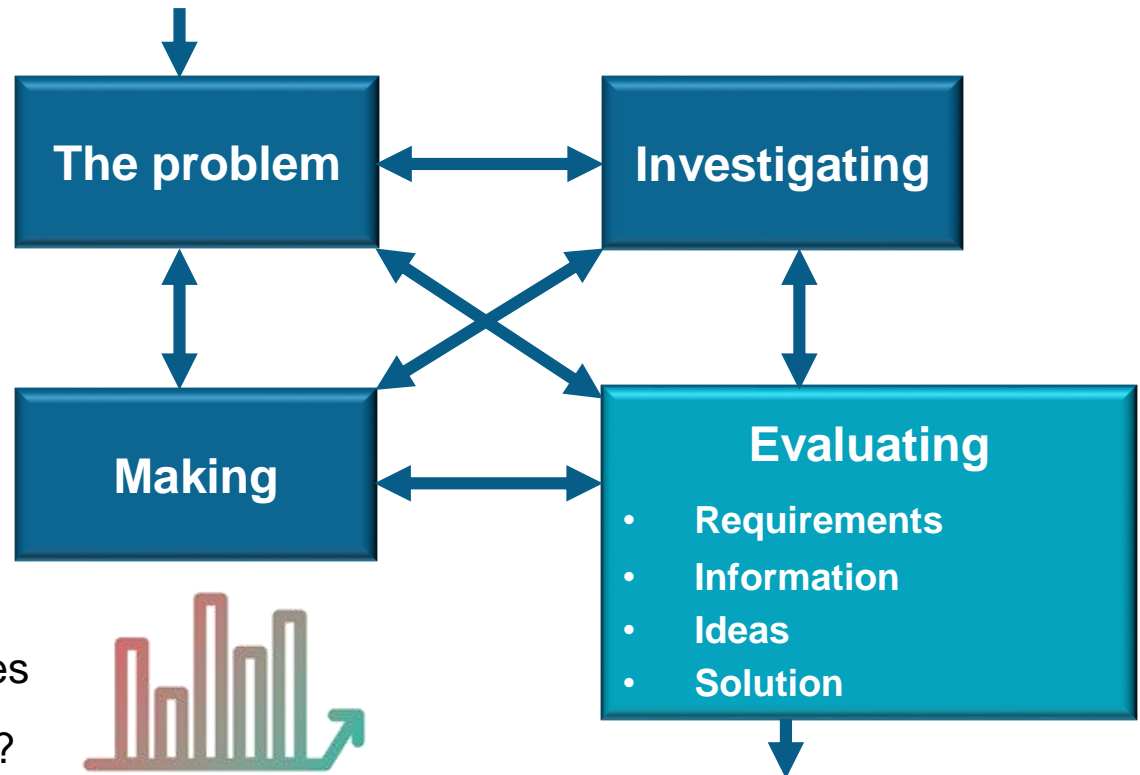
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# How to work with the problem solving toolkit?

The evaluating toolkit could be used to evaluate:

**Evaluation**

- **Requirements:** Are these the most important requirements?
- **Information:** Do we have all the information to solve the problem?
- **Ideas:** Do these ideas solve the problem and its requirements?
- **Solution:** Is this the most appropriate solution, and does it suit the most requirements?



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# Evaluating: An example

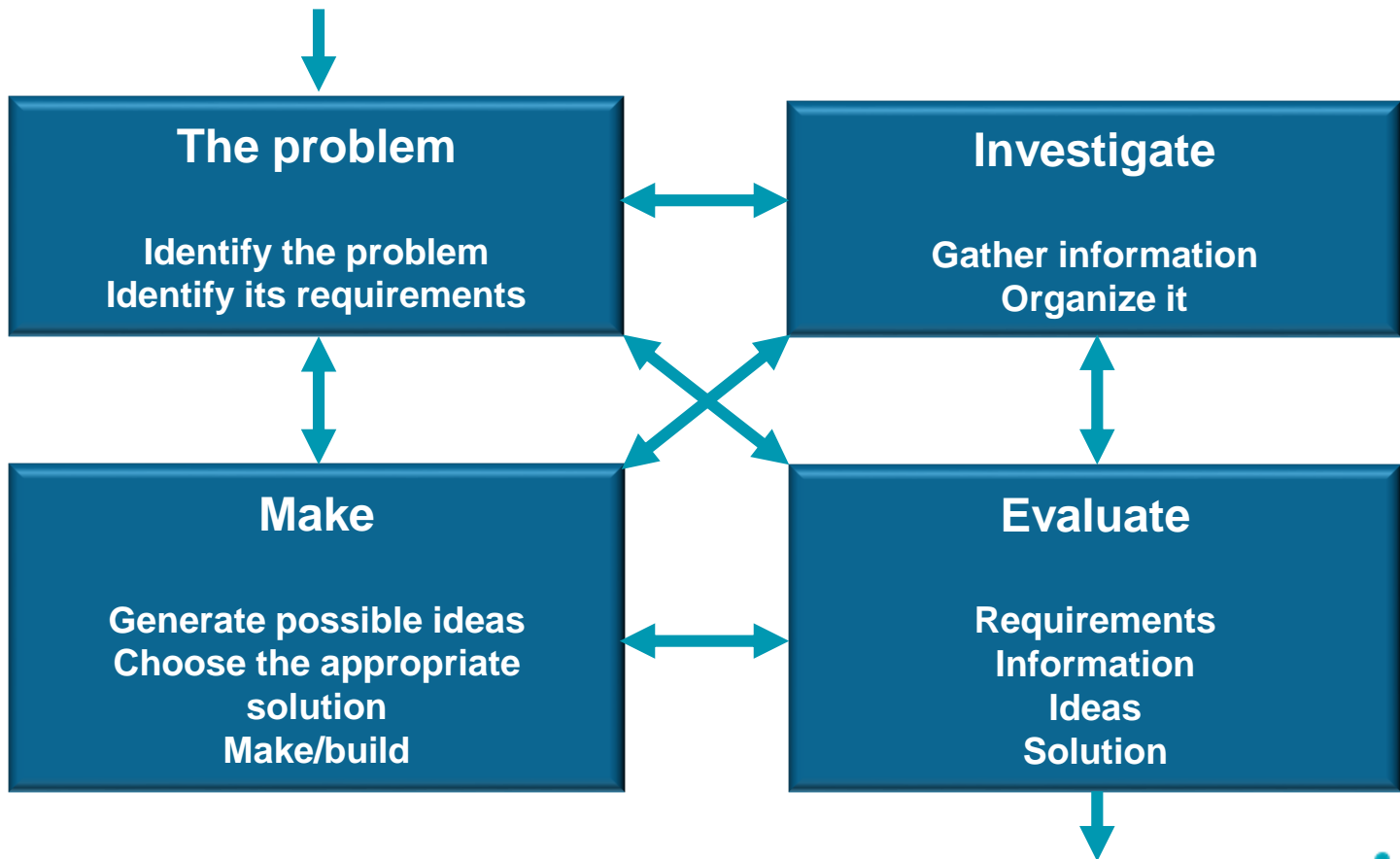
We have to ask ourselves these questions at each evaluation point

- **Requirements:** Have we identified all the necessary requirements? Are there more? Should we delete some of them?
- **Information:** Does the information solve the problem? Do we need more? What specific information is needed? Where to find it?
- **Ideas:** Do these ideas solve the problem? Do they answer our requirements? Do we need to generate more ideas?
- **Solution:** Is this the most appropriate solution? Does it suit the most requirements?



# What next?

You evaluated... What next? (poll on the next slide)





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Evaluation (the information, the ideas, the requirements or the solution  
- reply what next?)

Allow Single Choice Only  Allow Multiple Choices

A. The problem



B. Investigation



C. Making



D. Evaluation



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# Examples of possible paths

## Possible Path A

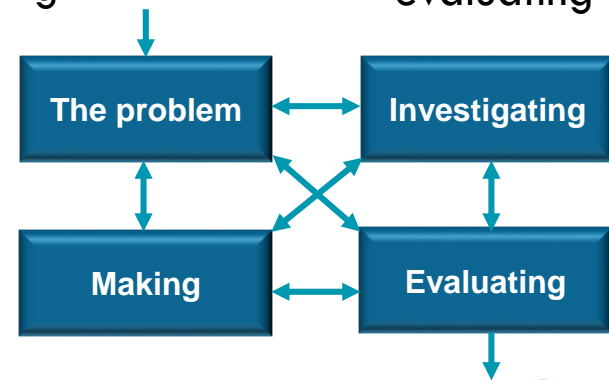
- The problem
- Investigating
- making-generating ideas
- Evaluating
- Investigating
- Evaluating
- choosing a solution
- Evaluating
- Making/building
- evaluating the product

## Possible Path B

- The problem
- Making-generating ideas
- Evaluating
- Investigating
- Evaluating
- Making-choosing a solution
- Making/building
- evaluating

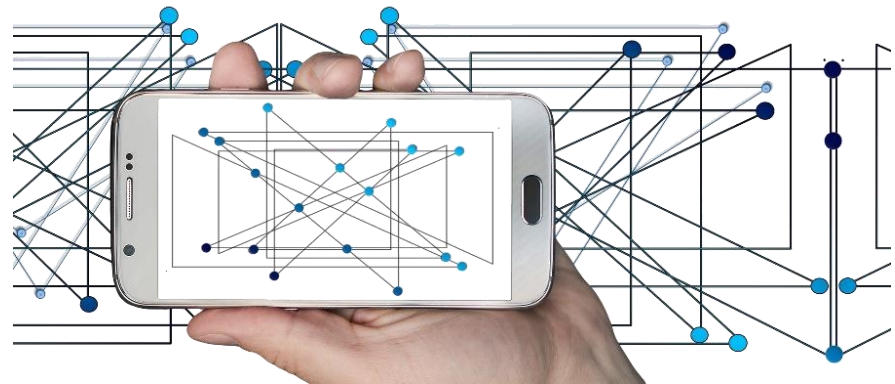
## Possible Path C

- The problem
- Making/building
- Evaluating
- Investigating
- Evaluating
- choosing a solution
- Evaluating
- Making/building
- evaluating



# Your problem - solving path

- On paper or on your computer, **sketch** how you will use the toolkit to solve a new problem. What will be the **order** of the tools when you face a problem that you need to solve?
- **Photograph** the sketch
- Add your sketch and your name to the Padlet **collaborative wall**:  
[https://padlet.com/osnat\\_dagan/jk0tu7vm8bau](https://padlet.com/osnat_dagan/jk0tu7vm8bau)
- At the end of the process, **re-examine** the sketch to compare your initial ideas with the end result



# Problem Solving Toolkit



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